

Organisational Risk Management Policy

As adopted by



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Revision Information

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APFORMP2	Policy reviewed and Chairman updated	22.10.2025	2	22.10.2025

APF Vision

Strengthen Australia's international polo reputation by remaining among the top five polo-playing nations worldwide, while fostering participation growth across all cohorts.

APF Mission

As polo's national governing body, the APF will operate with prudent financial management, sound governance principles, and an inclusive approach that enables polo to flourish and grow across Australia. We aim to further develop the sport's public profile and strengthen its position within the community.

Risk Management Commitment

The APF acknowledges that risk is inherent in certain aspects of polo and that it also faces a range of other risks in pursuing its strategic objectives and conducting its day-to-day operations. The APF therefore recognises the importance of a structured and systematic approach to identifying and managing risk.

The APF is committed to managing and minimising risk by identifying, analysing, evaluating and treating risks to ensure the APF has the best prospects for achieving its strategic objectives and maintaining effective and efficient operations for the benefit of its members, affiliated parties, spectators and the broader community.

The APF will regularly monitor, review and report on the effectiveness of its approach to risk management and aims to develop and maintain a risk aware culture. It will do so by adhering to the principles reflected in *ISO 31000:2018 Risk Management – Guidelines* as follows:

- Risk management activities are integral to the APF and will be embedded across all APF areas and activities;
- The APF will be guided by its strategic plan, operational plan and budgets, which provide the context for our risk management processes;
- The APF will ensure a structured and comprehensive approach to risk management;
- The APF's approach will be tailored to suit the nature and scale of the organisation and the risks it faces;
- The APF will be inclusive of relevant internal and external stakeholders to improve risk awareness and inform decision-making;
- The APF will be dynamic in anticipating, detecting, and responding to changing circumstances, events, and the evolving risk landscape. It will adopt a bow-tie approach to identifying key event risks, their causes, and their potential consequences;
- APF's risk management efforts will draw on the best available information and insights, including historical, current, and predictive data from relevant and reliable sources;
- APF acknowledges that human and cultural factors influence all aspects of risk management and will promote a risk aware culture; and
- The APF will strive for continuous improvement in its risk management performance.

The APF Directors, Officers and Executives recognise and acknowledge their responsibilities for effective risk management. These include providing leadership and direction, allocating appropriate resources, monitoring and responding to information as it becomes available and encouraging a culture where speaking up and raising concerns is encouraged.



Mark Adamson
Chairman, Australian Polo Federation